A

17205

120 MINUTES

1.	The st A) C)	mallest segmen Cost unit Cost centre	t of acti	ivity for	which B) D)	Cost l		is calle	d
2.	Irreco A) C)	verable costs ca Replacement Marginal cost	cost	y comp	lete aba B) D)		ential cost		
3.		out the economi), cost of placin 12000			g one or				
4.	Match a. b. c. d. A) C)	h the following Minimum lev Maximum lev Reorder level Danger level a-2, b-1, c-3, a-3, b-4, c-2,	vel d-4	1. 2. 3. 4.	Level supply Level maint	at whic y is initi of quar ained i to avoid a-1, b	tity of materia	uisition 11 which	for fresh
5.	The m A) C)	nethod of issuin LIFO Average Cost	-		able at t B) D)	FIFO	of falling pric		
6.	for the	rker completes e job is 10 hour bonus of Rs.2 t Rs 6.40	s and th	he hourl	y rate o lan. Fin	f wages	is Re.1.The w	orker ea	arns at 50%
7.	Sellin	late P/V ratio fi g price Rs.10 p and sales of tw	er unit,	Variabl	le cost p				
	Year 2001 2002		Sales 15000 17000				Profit 20000 25000		
	A)	20%	B)	15%		C)	25%	D)	30%

8.	 is an important tool of profit planning A) Ratio analysis B) Cost-volume profit analysis C) Fund flow analysis D) Cash flow analysis 			
9.	Calculate the gross profit ratio from the following information: Sales - 1,00,000, Purchases - 60000, sales returns - 10000, purchases returns - 15000, opening stock 20000 and closing stock 5000			
	A) 23.33 % B) 13.33 % C) 43.33 % D) 33.33 %			
10.	 The relationship between dividend per share and market price per share is A) Dividend Payout Ratio B) P/E Ratio C) Dividend Yield Ratio D) Operating Ratio 			
11.	Comparison of two or more firms with the objective of providing informationregarding the competitive position of participating companies to improve profitabilityand productivity of those companies is called:A)Inter-firm comparisonB)Intra-firm comparisonC)Both A& BD)Industry Comparison			
12.	Internal source of funds includeI.Public DepositsIII.Increase in share capitalIV.Funds from long term loansIV.Funds from operations			
	A)III & IV onlyB)III onlyC)IV onlyD)I & II only			
13.	 Depreciation is treated as a source of fund because I. Value of closing inventory may include depreciation of fixed asset as an element of cost II. Depreciation does not generate funds but it saves funds III. It reduces taxable income IV. Depreciation results in reduction of asset 			
	A)I, II & III onlyB)II, III & IV onlyC)I & IV onlyD)III & IV only			
14.	 Find out the source of cash from the following? A) Purchase of fixed assets B) Cash from operations C) Decrease in unsecured loans D) Payment of dividend 			
15.	 The risk analysis technique which provides more than one estimate of the future return of a project is: A) Standard deviation B) Probability assignment C) Coefficient of variation D) Sensitivity analysis 			

- The current market price of an equity share is Rs.90. The current dividend per share is 16. Rs.4.50. In case the dividends are expected to grow at the rate of 7%, calculate the cost of equity capital
 - A) 12 % B) 12.5 % C) 13 % D) 14 %

Calculate the payback period for the projects A and B with the following inflows:-17. A-25000, 15000,10000, Nil, 12000,6000 and B-10000,12000,18000,25000,8000, 4000. Investment for both the projects is Rs.50000.

- 2 years, 3 years 3years, 3.4years A) B) C) 4 years, 4.4 years 5 years, 5.5 years
- D)
- 18. Irrelevance concept of dividend was introduced by
 - Myron Gordon A) B) John Lintner
 - James Walter D) C) Modigliani and Miller
- 19. One of the methods of expediating cash inflows is:
 - Preparing cash budget Lock box system A) B)
 - Consideration of short costs D) None of these C)
- Proportional value analysis is another name for 20.
 - JIT analysis A)
 - B) **VED** analysis
 - Flexible manufacturing system C)
 - ABC analysis D)

21. Identify the correct sequence to be followed by purchases department. i. exploring sources of supply ii. Checking and passing of bills for payment iii. receiving purchase requisition iv. receiving and inspecting materials v. preparation and execution of orders

A)	i, iii, ii, iv, v	B)	i ,ii, iii, v, iv
C)	iii, i, v, iv ,ii	D)	iii, ii, i, iv, v

22. Management Grid was developed by F.W.Taylor Blake and Mouton A) B)

C) Urwick D) Henry Fayol

23. Proper management technique in a given situation depends on the nature and condition of that situation. This theory is called

A)	Y Theory		B)	Syste	m Theory	У
	a	T			0.1 1	

- Contingency Theory C) D) None of the above
- 24. The Principle of Span of Control was propounded by A \ Equal \mathbf{D} V A Craiounas

A)	Fayol	В)	v.A Graicunas
C)	Elton Mayo.	D)	F.W.Taylor

25.	Bour A) C)	nded Rationality Model was fr Herbert Simon Charles Babbage	amed b B) D)	y Max Weber Peter F Drucker
	C)	Charles Dabbage	D)	Teter I' Drucker
26.	Dele	gation refers to:		
	A)	Assignment of work to sub	ordinate	es without responsibility
	B)	Sharing of authority and read	-	•
	C)	Dispersal of decision making	-	•
	D)	Giving responsibility with	out assig	gning authority
27.	Mate	h the items in A with B		
		Α		В
	a)	Hugo Munsterberg	i.	M.B.O
	b)	Henri Fayol	ii.	Industrial Psychology
	c)	F.W.Taylor	iii.	Functional Theory
	d)	Peter Drucker	iv.	Scientific Management
	A)	a-i, b-ii, c-iii, d-iv	B)	a-ii, b-iv, c-iii, d- i
	C)	a-ii, b-iii, c-iv d-i	D)	a-i, b- ii, c- iv, d- iii
28.	Ident	ify the correct equation		
20.	Idein	I		п
	i.	Fixed cost/P/V ratio		a) Contribution
	ii.	Fixed expenses + profit		b) Margin of safety
	iii.	Actual Sales - breakeven sa	ales	c) Breakeven point
	iv.	Sales (1-P/V ratio)		d) Fixed cost
				e) Variable cost
	A)	i-c, ii-a, iii-b, iv-e	B)	i-b, ii-c, iii-a, iv-d
	C)	i-c, ii-b, iii-a, iv-d	D)	i-a, ii-c, iii-b, iv-e
29.	Աստ	an Relations Approach of Ma	nagama	ant is associated with
2).	A)	Abraham Maslow	B)	Elton Mayo
	C)	Peter Drucker	D)	Frederick Herzberg
20				
30.		-		major motive to work includes the need for
	A)	Achievement	B)	Affiliation
	C)	Power	D)	All of the Above
31.	The j	plan for meeting the challenge	es of cor	mpetitors is called
	A)	Strategy	B)	Mission

A)StrategyB)MissionC)Derivative planD)Programme

32.	Assertion: A manager delegates authority and responsibility Reasoning: Manager wants to shrink his responsibility					
	A) B) C) D)	Assertion is wrong b Assertion is correct l	Both assertion and reasoning are correct Assertion is wrong but reasoning is correct Assertion is correct but reasoning is wrong Both assertion and reasoning are wrong			
33.	Mate	h the following:			II	
	a)	Hungarian method	i.		calculates average outcome for each course tion and selects the maximum number	
	b)	Maximax	ii.		promise between maximax and minimax	
	c)	Hurwicz	iii.		mum of maximum	
	d)	Rationality	iv.		gnment	
	u)	Rationality	v.	-	imizes maximum pay-off	
	A)	a-ii, b-iii, c-i, d-iv		B)	a-iv, b-v, c-ii, d-i	
	C)	a-ii, b-v, c-iii, d-iv		D)	a-iv, b-iii, c-i, d-ii	
34.	Matc	h the following:				
	a)	Maslow	i.	Hygi	ene Theory	
	b)	Herzberg	ii.	X and	d Y Theory	
	c)	Ouchi	iii.	Need	l Hierarchy Theory	
	d)	Mc Gregor	iv.	Z Th	eory	
	A)	a-i, b- ii, c- iii, d- iv		B)	a-ii, b- i, c- iv, d- iii	
	C)	a-iv, b- iii, c- ii, d- i		D)	a-iii, b- i, c- iv, d- ii	
35.	-	itive dissonance indica	tes			
	A)	Buying indifference		B)	Pre-purchase behavior	
	C)	Post-purchase behav	iour	D)	Buying behaviour	
36.		tic refers to characteris	stic of			
	A)	Population		B)	Sample	
	C)	Mean		D)	None of the above	
37.	Matc	h the items of A with it A	tems of	B:	В	
	a)	t test		i.	secondary data	
	a) b)	regression test		ı. ii.	stratified sampling	
	c)	published sources		iii.	hypothesis test	
	d)	probability sampling		iv.	quota sampling	
	u)	probability sampling	,	Iv. V.	multi-variate analysis	
	A)	a-v, b- i, c-ii, d- iv		B)	a-v, b- iii, c-i, d- iv	
	C)	a- iii, b- v, c- i, d- ii		D)	a-v, b- ii, c-i, d-iv	
	,	, , , , , ,		/		

38.	Cluste A) C)	er sampling is a type of Probability sampling Multi stage sampling	B) D)	Non-probability sampling None of these
39.	A dec A) C)	ision to reject a hypothesis wl Type I error Type III error	nen it is B) D)	s true is: Type II error Both Type I and Type II errors
40.	The co A)	ommonly used levels of signif 2 % and 1 % B) 6 % a	ficance and 5 %	
41.	Run te A) C)	est is an example of Parametric test Both A & B	B) D)	Non-parametric test None of these
42.	Chi sc A) C)	uare test is used to Test the goodness of fit Test homogeneity	B) D)	Test independence of attributes All of the above
43.	A stat A)	ement of purpose that disting Mission B) Object		one business from other firms is C) Goals D) Vision
44.	The ex A) C)	xternal environment of busine Suppliers Public	ess does B) D)	not include Marketing intermediaries Management structure and nature
45.	Turna A) B) C) D)	round strategy is otherwise kr Cut back strategy Divestment strategy Liquidation strategy Harvest strategy	nown as	5:
46.	In a B A) C)	CG matrix high market share Cash Cow Question marks	in slow B) D)	y growth industries is represented by Stars Dogs
47.	Micha A) C)	ael Porter's competitive force Rivalry among existing firm Threat of substitutes		not include Threat of new entrants Strength and weakness of a company
48.	Johari A) C)	Window is a technique in Perception Transaction analysis	B) D)	Learning None of these

49.	Non-financial motivators do not include				
	A) Participation		B)	Medical reimbursement	
	C) Recognition		D)	Job enrichment	
50.	In Alderfer's Theory, R deno	otes			
	A) Resourcefulness		B)	Respectfulness	
	C) Relatedness		D)	None of these	
51.	Redesigning jobs for making	g it more	e challe	nging to employees:	
	A) Job enlargement		B)	Job enrichment	
	C) Job specification		D)	Job description	
52.	T-group training is otherwise	e called			
	A) Grid training		B)	Class room training	
	C) On the job training		D)	Sensitivity training	
53.	Match the following:				
	I			П	
	a) opportunity cost	i.	costs	which can be eliminated	
	b) out of pocket costs	ii.	prede	termined costs	
	c) standard costs	iii.		ascertained after being incurred	
	d) historical costs	iv.		which involves payment to outsiders	
		v.	cost o	f the next alternative	
	A) a-i, b-ii, c-iii, d-iv		B)	a-ii, b-iii, c-i, d-v	
	C) a-v, b-iv, c-ii, d-iii		D)	a-v, b-ii, c-iii, d-i	
54.				nent analysis techniques helps one to	
		olems as		d with Firms under comparison:	
	A) Trend analysis		B)	Common size analysis	
	C) Horizontal analysis		D)	Vertical analysis	
55.	If the purchase consideration method is called	is calc	ulated l	by considering all the payments, the	
	A) Lump sum method		B)	Net asset method	
	C) Net payment method		D)	Intrinsic value method	
56.	Which among the following	softwar	e is use	d in research analysis?	
	A) ERP B)	TALL		C) SAP D) SPSS	
57.	A statistical technique used t	o test th	ne equa	lity of three or more samples means:	
	A) ANCOVA B)	ANOV		C) Chi- square D) t-test	
58.	Discounted cash flow method	d for in	vestme	nt appraisal does not include	
	A) IRR B)	NPV		C) ARR D) PI	
59.	Which of the following is no				
	A) IMF B)	World	l Bank	C) IDA D) IDBI	

60.	The Indian Accounting Standard on "Statement of Cash Flow" on convergence is A) Ind AS 10 B) Ind AS 3 C) Ind AS 8 D) Ind AST				
61.	The strategy of introducing a product with high price isA)Skimming strategyB)Penetration strategyC)Pull strategyD)Push strategy				
62.	Which of the following term is used to represent proportionate relationship betweendebt and equity?A)Capital budgetingB)Capital structureC)Cost of capitalD)Operating leverage				
63.	Profits prior to incorporation are considered asA)General reserveB)Secret reserveC)Revenue reserveD)Capital reserve				
64.	If the current ratio is 2:1 and the working capital is Rs.80000 find the current assets A) Rs.160000 B) Rs.100000 C) Rs.60000 D) Rs.120000				
65.	 Assertion: Ratio analysis is one of the tools for assessing the financial performance of an organization Reasoning: Ratio analysis is not the only one technique for assessing the financial performance of an organization A) Assertion is true but Reasoning is false B) Assertion is false but Reasoning is true 				
	C) Both are true and Reasoning is the correct explanation of AssertionD) Both are true and Reasoning is not the correct explanation of Assertion				
66.	Match the following:BABi.Accounting principlesa)materialityii.Accounting assumptionsb)IASBiii.Modifying principlesc)revenue recognitioniv.Accounting standardsd)money measurementA)i-a, ii-c, iii-b, iv-dB)i-d, ii-a, iii-b, iv-cC)i-b, ii-a, iii-c, iv-dD)i-c, ii-d, iii-a, iv-b				
67.	 State which of the following statements are correct i. Working capital is the amount of funds required for the operation of an enterprise ii. Circulating capital is the capital which changes from one form to another A) i and ii are correct B) i and ii are wrong C) i is correct and ii is wrong D) i is wrong and ii is correct 				
68.	When the Debtors Turnover Ratio is 3, what is the debt collection period?A) 2 monthsB) 3 monthsC) 4 monthsD) 5 months				

69.	HRM A) C)	does not include Job enrichment Job evaluation	B) D)	Performance appraisal Sales promotion		
70.	Match	n the following:				
		I		II		
	a)	Structural ratios	i.	capital structure		
	b)	Ordering quantity	ii.	dividend policy		
	c)	Bonus shares	iii.	financing working capital		
	d)	Matching approach	iv.	inventory management		
	A)	a- i, b-ii, c-iii, d-iv	B)	a-iii, b-iv, c-i, d-ii		
	C)	a-iii, b-iv, c-ii d-i	D)	a-ii, b-iv, c-i, d-iii		
71.	Identify the correct sequence in connection with the process of environmental analysis:					
	A) Scanning-Monitoring-Assessment -Forecasting					
	B)	Scanning-Monitoring-Forec		6		
	C)	Monitoring-Scanning-Forec				
	D)	Monitoring-Scanning-Asses	sment-I	Forecasting		
72.	Whicl	h of the following tests is used	l to mea	sure the ratio of two sample variances?		
	A)	chi square test	B)	F test		
	C)	t test	D)	Z test		
73.	The in the he		arnings	before interest and tax is measured with		
	A)	financial leverage	B)	operating leverage		
	C)	super leverage	D)	none of these		
74.	Whicl	h one of the following stateme	ents is co	orrect?		
	A)	Increase in capital are debits	and de	crease in capital are credits		
	B)	Increase in assets are credits	and de	crease in assets are debits		
	C)	Increase in expenses are created	dits and	decrease in expenses are debits		
	D)	Increase in liabilities are cre	dits and	l decrease in liabilities are debits		
75.	Plans A)	which form the guidelines for policy B) strate		ion making is called C) procedure D) rule		
)		67			
76.				ies are required to be started from scratch		
	A)	Master budget	B)	Cash budget		
	C)	Zero base budget	D)	Flexible budget		
77.	Stand	ard error means				
, , .	A)	Inter-quartile range of the da	ata			
	B)	Standard deviation of data				
	C)	Standard deviation of the same	mnling	distribution		
	D)	Standard deviation of popula				
	D)	Standard de Hation of popul				

78.		0 1 9	g, retair	ning and developing human resources in an
	-	ization is termed as	-	
	A)	Staffing Selection	B)	Recruitment
	C)	Selection	D)	Training and development
79.	Fair v	value of a share means		
	A)	Value under Net asset metho	bc	
	B)	Value under Yield method	toggat	method and Viold method
	C) D)	Average of values under Ne None of these	i assei	method and Tield method
	,			
80.			sidiary	company are held by outsiders, their
	A)	st in the company is called Cost of control	B)	Capital reserve
	C)	Minority interest	D)	None of these
	- /			
81.		pts and Payments account is		
	A)	Nominal	B)	Real
	C)	Personal	D)	None of these
82.		• -	naking o	organization on the death of a person as per
	his wi A)	Legacy	B)	Donation
	C)	Subscription	D)	Entrance fees
	0)		2)	
83.		•	suppor	ts management decision making is
	A)	TPS B) DSS		C) OAS D) PCS
84.	A stra	ategy in which a firm focuses of	on one o	or few segments is called
	A)	Differentiated marketing	B)	Undifferentiated marketing
	C)	Mixed strategy	D)	Concentrated marketing
85.	Δ stra	ategy which allows a firm to e	vcel its	competitors by producing goods and
05.		es at lowest cost		competitors by producing goods and
	A)	Focus strategy	B)	Differential strategy
	C)	Cost leadership	D)	Core strategy
86.	Matel	n the following:		
00.	Witter	I		II
	a)	Discount on issue of shares		i. Current liabilities and provisions
	b)	Calls in arrear		ii. Reserves and surplus
	c)	Trade payable		iii. Share capital
	d)	Share premium		iv. Miscellaneous expenditure
			D,	
	A)	a-ii, b-i, c-iii, d-iv	B)	a-iv, b-iii, c-i, d-ii
	C)	a-iii, b-iv, c-ii, d-i	D)	a-iii, b-i, c-iv, d-ii

87.	When A) C)	two companies join to Merger Acquisition	ogether and for B) D)	Strate	one, the actior gic alliance of these	n is call	ed:
88.	The m A) B) C) D)	B) Assist management in decision makingC) Maximise profits and minimize losses					
89.	Identi i. iii.	fy the correct sequence collection of data sampling	ii. stater		the problem v. review of h	iteratur	e
	A)	i, iii, iv, v, ii B)	ii, iii, v, i, iv	C)	iii, ii, iv, v, i	D)	ii, v, iii, i, iv
90.	Which a) b) c) d)	n of the following does I interest is tax deduction realised yield approa extended yield appro- dividend capitalization	ible expense ch ach	i. ii. iii. iv.	II cost of debt c cost of equity cost of retained bonus issue	capital	
	A)	a and i B)	b and ii	C)	c and iii	D)	d and iv
91.	360 de A) C)	egree method is related Job evaluation Retrenchment	l to B) D)	-	oyee morale mance appraisa	al	
92.	i. pre	der the following items epaid expense ii. deb n of these are examples	entures iii.	bank ov bility?	erdraft iv.	Interest	toutstanding
	A)	i, ii, iii, iv B)	i and ii only	C)	iii and iv only	/ D)	ii and iii only
93.	Asser Reaso		remium is not		s is credited to a g profit, it is no	-	remium account outed as
	A) B) C) D)	Both Assertion and Both Assertion and R Assertion is correct a Assertion is wrong a	Reasoning are value of the Reasoning are value of the Reasoning	wrong g is wroi	-		
94.	With 1 A) C)	regard to trading block Foreign Trade Area Foreign Tax Agreem	B)	Free 7	Frade Area gn Travel Assis	tance	

95.	Which A) C)	h is not a type of valu Exchange value Cost value	e in valu	e analys B) D)	sis? Fair v Use v				
96.	reduction aims at rea Reasoning : Cost control is exerci				achieving the predetermined costs but cost eduction of costs isable only when costs are predetermined and cost permanent reduction of cost				
	A) B) C) D)	 Statement is wrong, Reasoning is correct Both Statement and Reasoning are wrong 							
97.	Rs.50	f the cash outlay of a project is Rs.37500 and present value of cash inflow is as.50000, calculate the Profitability Index?							
	A)	1 B)	1.67		C)	1.33	D)	1.2	
98.		cost of materials is R 100000, What is the Rs.400000 B)		st?	s is Rs.2 C)	240000 and ma Rs.200000	nufactu D)	ring expenses Rs.600000	
	<i>(</i> ()	K3.400000 D)	R 3.30	0000	C)	K 5.200000	D)	K 3.000000	
99.		ction is against speci	fic order						
	A) C)	Unit costing Product costing		B) D)		ss costing osting			
100.	i. con the br	From the following particulars, calculate . contribution ii. Breakeven point in units iii. What will be selling price per unit if he breakeven point is brought down to 25000 units, if fixed expenses is Rs.150000, Variable cost per unit Rs.10 and Selling price per unit Rs.15?							
	A)	A) Rs. 4, 20000 units, Rs.10		B)	Rs.5, 30000 units, Rs.16				
	C)	Rs.3.5, 40000 units		,		35000 units, R			
101.	Projects which involve creation of new production limit and jobs, assets, technolo transfer are called					technology			
	A)	Green field investn		B)		n field investm	ents		
	C)	Blue field investme	ents	D)	None	of these			
102.	Matcl	n the following I			II				
	a)	Horizontal FDI	i.			products which npanies at hom		t manufactured	
	b)	Vertical FDI	ii.			tion extended t			
	c)	Conglomerate FDI	iii.	Expansion of a firm into another stage of production process					
	A)	a-i, b-ii, c-iii B)	a-i, b-	-iii, c-ii	C)	a-ii, b-iii, c-i	D)	a-ii, b-i, c-iii	

103.	In LLP artificial variables are introduced in the constraints having: A) Either \ge or = signs B) With \le or = signs				
	C) Either \ge or \le signs D) Only = sign				
104.	An activity which only determines the dependency of one activity on another is referred to as				
	A) Dummy activityB) Independent activityC) Faulty activityD) None of these				
105.	One of the methods to find the basic feasible solution in a transportation problem isA)Stepping Stone MethodB)C)Vogel's ApproximationD)Both B & C				
106.	Which one of the following is not a technique of operations research?				
	A) net worth analysisB)linear programmingB)DD				
	C) replacement theory D) Dynamic programming				
107.	Find out the credit sales from the following information: Opening debtors Rs.16200, Cash received from debtors Rs.84000, Goods returned by debtors Rs.4500, closing debtors Rs.22000				
	A) Rs. 93300 B) Rs.95300 C) Rs.94300 D) Rs.92300				
108.	 The following information relate to Statement of Affairs. Find the odd one? A) It is prepared on the basis of incomplete records B) It is prepared to show the financial position C) It is prepared on any date to find out capital D) It is difficult to locate errors in the value of assets and liabilities 				
109.	 Which of the following is not a property of binomial distribution? A) mean increases as 'n' increases, with 'p' remaining constant B) mean=np C) discrete probability distribution D) positively skewed distribution 				
110.	Which of the following is not a procedure involved in calculation of one way ANOVA?A)SSCB)SSEC)SSRD)SST				
111.	Identify the correct sequence in testing of hypothesisi.Calculate the value of test statisticii.Specify the level of significanceiii.Decide the appropriate testiv.Set up null hypothesis				
	A) i, iii, ii, iv B) ii, iii, iv, i C) iv, iii, ii, i D) iv, iii, i, ii				
112.	 Which one of the following is not an activity ratio? A) Fixed assets turnover ratio B) P/E ratio C) Debtors turnover ratio D) Creditors turnover ratio 				

113.	Which of the following does not come under the Maslow's need hierarchy?
------	---

- A) Physiological needs
- B) Safety needs
- C) Social needs D) Psychological needs
- 114. Who coined the term Zero Base Budgeting?
 - A)Pete PyherB)Abraham MaslowC)D)Abla f
 - C) Peter Drucker D) Alderfer

115. The Philosophy of Management is a book written by

- A) F.W.Taylor B) Urwick
- C) Elton Mayo D) Oliver Sheldon
- 116. Which of the following is a relative measure of dispersion?
 - A) Variance B) Coefficient of variation
 - C) Standard deviation D) None of these

117. Which of the following is not a feature of a strategy?

- A) strategy relates the organization with environment
- B) strategy is a relative combination of actions
- C) strategic decisions are taken basically on the information generated within the organization
- D) strategy is an overall plan of action
- 118. Conservative concept refers to
 - A) Taking into account profit received and likely losses
 - B) Taking profit into account
 - C) Taking into account only profit received
 - D) Taking only loss into account

119. Which of the following is the hygiene factor in Herzberg's Two Factor Motivation Theory?

- A) Working condition B) Recognition
- C) Achievement D) Responsibility

iii.

iv.

v.

120. Match the following:

I

- a) Independent float i.
- b) Total float ii.
- c) Free float
- d) Dangling
- , , ,
- A) a-ii, b-i, c-iii, d-v
- C) a-i, b-v, c-iv, d-ii

- Π
- time by which an activity may be delayed
 without affecting total project duration
 time by which an activity may be delayed without
 delaying the start of any succeeding activity
 Error in network
 Activities on critical path
 portion of total float within which an activity
- can be delayed without affecting float of preceding activities
- B) a-iii, b-ii, c-i, d-v
 - D) a-v, b-i, c-ii, d-iii